



SHUCHITA TIMES

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HARMONY IN INDUSTRY

THE FUSION OF GREEN AND SMART MANUFACTURING SYSTEMS



EDITORIAL



"Don't dwell on what went wrong. Instead, focus on what to do next. Spend your energies on moving forward toward finding the answer"

– Denis Waitley

Dear Friends,

Well focus is a great skill that is developed after lots of experience and practice. Focus is directing all one's mental energies on one particular goal or thing. If I say it is the most important thing to be successful, I am not making an exaggeration. People's entire success and excellence depends upon the quality of his focus. Great achievers in different fields suggest focus of mind can be perfected through will. Putting the mind under will is crucial for prolonged focus on a particular task. All great performers have laser-focus. So, word of advice for those, who want to have complete control over their focus is they must watch their focus. That is, while doing an activity, they should be aware of their focus and the moment focus wanders or rambles, they must bring it back on the task. One must keep one's goals always in front of him. This also helps in keeping the focus. Initially if one's progress is slow, one must not be disappointed. With perseverance, training, meditation and breathing exercises, complete control over focus is possible and through great focus great success is possible.

Best Wishes!

Arun Kumar

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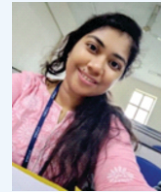
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HARMONY IN INDUSTRY

THE FUSION OF GREEN AND SMART MANUFACTURING SYSTEMS



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Amity University, Lucknow

Introduction

In a world grappling with pressing environmental challenges, the integration of green and smart manufacturing systems has emerged as a promising solution for a sustainable future. Green manufacturing seeks to reduce the ecological footprint of industries by adopting eco-friendly practices and materials, while smart manufacturing leverages advanced technologies such as the Internet of Things (IoT), artificial intelligence, and automation to optimize production processes.

This magazine delves into the harmonious fusion of green and smart manufacturing, exploring how these systems work in tandem to minimize resource consumption, waste generation, and carbon emissions. Through case studies, insights, and future prospects, we uncover how the convergence of sustainability and technology is shaping a transformative industrial revolution, paving the way for a greener, smarter, and more eco-conscious global landscape. As the world faces the challenges of climate change and environmental degradation, industries are being called upon to play a pivotal role in fostering sustainability.

In response, the convergence of green and smart manufacturing systems has become a beacon of hope for a more eco-friendly and efficient industrial landscape. This article explores the harmonious fusion of green manufacturing, which emphasizes environmental responsibility, and smart manufacturing, which harnesses advanced technologies for optimized production

processes. Together, these systems hold the promise of creating a harmonious industry that not only minimizes its ecological impact but also enhances productivity and competitiveness.

1. Green Manufacturing: Paving the Way for a Sustainable Future

Green manufacturing takes center stage as we explore its core principles and practices. This approach seeks to minimize the environmental footprint by adopting energy-efficient processes, reducing waste, and implementing sustainable materials. By embracing renewable energy sources and responsible sourcing, green manufacturing sets the stage for a more environmentally conscious industrial landscape. Case studies of successful green manufacturing implementations showcase the tangible benefits and positive impact on the planet and the economy.

2. Smart Manufacturing: Leveraging Technology for Efficiency

The advent of smart manufacturing marks a turning point in the industrial landscape. The integration of the Internet of Things (IoT), data analytics, artificial intelligence, and automation optimizes production processes like never before. With real-time data insights and predictive maintenance, smart manufacturing reduces resource consumption and minimizes waste, leading to increased efficiency and cost savings. We explore how industries are leveraging technology to streamline processes, enhance productivity, and minimize their carbon footprint.

3. The Synergy of Green and Smart: Unleashing the Full Potential

The true power lies in the harmonious fusion of green and smart manufacturing systems. By leveraging the strengths of both approaches, industries can achieve a comprehensive approach to sustainability. The integration of smart technologies enables real-time monitoring and data-driven decision-making, enhancing the effectiveness of green practices. Furthermore, we delve into how industries can achieve a circular economy by implementing closed-loop systems and responsible supply chains, while smart technologies enable resource optimization at every stage.

4. Industry Case Studies: Showcasing Harmonious Success

Industry-specific case studies reveal the tangible benefits of embracing the fusion of green and smart manufacturing. From automotive to electronics and beyond, we witness how companies have successfully reduced waste, energy consumption, and carbon emissions while achieving greater efficiency and cost-effectiveness. These real-world examples serve as beacons of hope, showcasing how harmony in industry can drive meaningful change.

5. Challenges and Opportunities: Navigating the Path Ahead

Despite the promise of harmony in industry,

challenges remain. We explore the barriers that companies may encounter in adopting green and smart manufacturing, such as initial investment costs, technology integration, and the need for a skilled workforce. However, we also shed light on the myriad of opportunities, from cost savings to enhanced brand reputation and customer loyalty. Embracing sustainability can pave the way for long-term success and resilience in an ever-changing global landscape.

Conclusion:

In conclusion, the harmonious fusion of green and smart manufacturing systems offers a symphony of possibilities for industries to play a transformative role in fostering sustainability. By embracing eco-friendly practices, sustainable materials, and advanced technologies, industries can create a harmonious industry that not only thrives in a competitive market but also contributes to a healthier planet. As we forge ahead, it is essential for businesses, governments, and society to join hands in embracing the harmony in industry, unlocking a sustainable future that resonates across generations. Together, let us play our part in creating a symphony of sustainability for a better and brighter tomorrow.





COMMERCE QUIZ

- The coverage of Right to Information Act (RTI), 2005 is**
 - Whole of India
 - Whole of India, except North Eastern States
 - Whole of India, except the State of Jammu & Kashmir
 - None of the above
- Memorandum of Association contains**
 - Objective clause
 - Name clause
 - Capital clause
 - All of the above
- In 'Direction' who is given importance**
 - To paper work
 - To machines
 - To man
 - To production
- Internal activity of a company is going to be performed according to established regulations. This assumption is provided as a right by**
 - Doctrine of Indoor Management
 - Doctrine of Constructive Notice
 - Doctrine of Ultravires
 - Doctrine of Intravires
- Articles of Association can be altered by passing**
 - An ordinary resolution in Annual General Meeting
 - A special resolution in Annual General Meeting
 - A resolution with special notice
 - Without any resolution

SCIATICA OR LUMBAR RADICULOPATHY

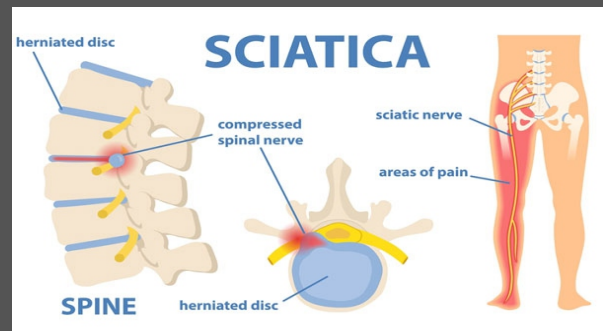
Sciatica is a type of nerve pain brought on by an irritation or injury to the sciatic nerve. It can also cause tingling or numbness in your back or butt, which may extend down your leg. It is the longest and thickest nerve in your body which is approximately the same width as a US penny or a UK 1 pence coin at 2 cm.

Types: True Sciatica- Any illness or damage that directly affects your sciatic nerve falls under this category. Sciatica-like conditions- These illnesses have the same symptoms as sciatica but are caused by different issues with the sciatic nerve or the nerves that bundle together to make it.

Symptoms includes, Pain that often occurs on one side. Some people have sharp pain in one part of the leg or hip and numbness in other parts, Tingling or "pins and needles" (paresthesia), numbness-felt on the back of the calf or on the sole of the foot, Muscle weakness, and Urinary incontinence or fecal incontinence.

Common causes of sciatica includes, Slipped or herniated disk, Spinal stenosis, Piriformis syndrome (a pain disorder involving the narrow muscle in the buttocks), Pelvic injury or fracture, Tumors, and Spondylolisthesis.

Treatment: Ice-In the initial days after sciatica



pain begins, applying cold or ice to the affected area can help lessen discomfort and swelling. Heat-Change from using cold or ice after the first few days to utilizing a heating pad or warm compress. At a time, apply heat for 20 minutes. **Over-the-counter medicines-** NSAIDs, or non-steroidal anti-inflammatory medicines, are frequently the first option. They lessen discomfort, edema, and inflammation. **Activity and stretching-**It might be extremely beneficial to learn proper stretching techniques from a trainer with experience in treating low back pain. Some conservative treatments includes, Prescriptions medications, Physical therapy, Spinal Injections, etc.



STRATEGIC RISK MANAGEMENT

EMPOWERING ORGANIZATIONS
THROUGH CONTROL SELF-ASSESSMENT,
KEY RISK INDICATORS AND ACTION PLANS



Neha Pandey

Research Scholar
Amity University, Lucknow Campus

Effective risk management is crucial for organizations to navigate the complexities of today's business landscape. Control Self-Assessment (CSA), Key Risk Indicators (KRIs), Action Plans, and Prioritization are key components of a robust risk management framework. This article delves into each of these concepts, providing insights into their significance and how they contribute to proactive risk mitigation.

Control Self-Assessment (CSA): Navigating Operational Risks

Control Self-Assessment (CSA) is a process used by organizations to assess and evaluate the effectiveness of their internal controls and risk management processes. It involves individuals or teams within the organization evaluating their own processes, controls, and risks to ensure they are operating effectively and efficiently. This process is often used as part of an overall risk management strategy and can be particularly valuable in managing operational risks.

Here's how the Control Self-Assessment process generally works in the context of operational risk:

1. Identification of Key Risks and Controls:

The first step is to identify the key operational risks that the organization faces. These could be risks related to processes, systems, people, or external factors. Once the risks are identified, the

relevant controls that are in place to mitigate those risks are also identified.

2. Self-Assessment Questionnaires or Interviews:

The individuals or teams responsible for a particular process or control are provided with self-assessment questionnaires or guidelines. These materials help them evaluate and assess the effectiveness of the controls in place and their ability to mitigate the identified risks. Sometimes, interviews or workshops might be conducted to gather insights and opinions from those involved.

3. Assessment of Control Effectiveness:

Based on the questionnaires or interviews, the individuals or teams assess the effectiveness of the controls. They might consider factors such as whether the controls are designed adequately, whether they are being applied consistently, and whether they are achieving the desired outcomes in terms of risk mitigation.

4. Risk Evaluation:

The self-assessment process should also include an evaluation of the inherent and residual risks. Inherent risks are the risks before any controls are applied, while residual risks are the risks that remain after controls have been applied. This helps in understanding the effectiveness of the controls in reducing risk.

5. Gap Identification and Improvement



Planning: Any gaps or weaknesses identified in the control environment are documented. These gaps could be related to control design, implementation, or monitoring. Based on these findings, improvement plans are developed to enhance the control environment and reduce operational risks.

6. Reporting and Communication: The results of the self-assessment are documented in a report. This report outlines the assessment process, the identified risks, the effectiveness of controls, and the improvement plans. The report is typically shared with relevant stakeholders, including senior management, risk management teams, and internal auditors.

7. Monitoring and Follow-Up: The improvement plans and corrective actions identified in the assessment report are monitored and tracked over time. Regular follow-ups are conducted to ensure that the necessary changes are being implemented and that the control environment is improving as intended.

Control Self-Assessment is an iterative process that is typically conducted on a periodic basis (quarterly, annually, etc.). It helps organizations to proactively identify and address operational risks, improve the overall control environment, and enhance the effectiveness of their risk management efforts. It also promotes a sense of ownership and accountability among employees for the controls and processes they are responsible for.

Key Risk Indicators (KRIs) and Action Plans: Proactive Risk Mitigation Key Risk Indicators (KRIs) and Action Plans are essential components of an effective risk management framework within an organization. They help in monitoring and

mitigating risks proactively by providing early warning signs of potential issues and outlining strategies to address those risks. Here's an overview of both concepts:

Key Risk Indicators (KRIs):

KRIs are quantifiable and qualitative metrics that provide insights into the potential emergence or escalation of risks. They are used to monitor specific risk factors and trigger actions when predefined thresholds or trends are exceeded. KRIs act as early warning signals, allowing organizations to take timely corrective actions before risks materialize into significant problems. KRIs can vary widely depending on the industry, organization, and type of risks being monitored.

In the realm of risk management, organizations rely on Key Risk Indicators (KRIs) to proactively monitor and address potential threats. KRIs encompass a variety of quantifiable and qualitative metrics that offer valuable insights into emerging or escalating risks across different domains. For operational risk, indicators include tracking the frequency of operational incidents, gauging employee turnover rates, and measuring system downtime percentages. In the financial sphere, KRIs involve evaluating the debt-to-equity ratio, liquidity ratios, and credit default rates to ensure stability.

Cybersecurity risks are monitored through metrics like the number of security breaches and the average time taken to detect and respond to incidents.

Meanwhile, market risks are tackled by analyzing volatility indexes, changes in stock prices, and fluctuations in market share. By utilizing these KRIs, organizations can proactively assess their risk exposure, enabling timely intervention and mitigation to safeguard their operations and objectives.

**Action Plans:**

Action plans are structured strategies to address identified risks, incorporating risk mitigation steps, accountability, timelines, resource allocation, monitoring mechanisms, and contingency plans.

Effective risk management hinges on the implementation of well-structured Action Plans, designed to systematically address identified risks. These plans encompass a series of critical elements that collectively ensure the organization's resilience. Risk mitigation steps form the cornerstone, involving precise actions to curtail the likelihood or impact of potential risks. This might entail process enhancements, the introduction of supplementary controls, or resource reallocation. To foster ownership and progress, accountability is clearly assigned to individuals or teams for each action. Timeline and deadlines are established, facilitating efficient execution and alignment with organizational goals. Adequate resource allocation, spanning budget, personnel, and technology, empowers the seamless implementation of the plan. Vigilant monitoring and reporting mechanisms are defined, ensuring that progress is tracked, reported, and communicated to stakeholders. Recognizing the dynamic nature of risk, contingency plans are integral, offering alternative measures in case initial actions yield unexpected outcomes. This comprehensive approach empowers organizations to proactively navigate challenges, maintain operational continuity, and adapt swiftly in ever-evolving environments.

Integration of KRIs and Action Plans:

Seamlessly integrating Key Risk Indicators (KRIs) and Action Plans is a pivotal strategy for bolstering an organization's risk

management endeavors. It begins with identifying pertinent KRIs aligned with the organization's objectives, industry, and risk profile. This information serves as a foundation for continuous monitoring and analysis of the selected KRIs, enabling the timely detection of trends, anomalies, or deviations from acceptable levels. When a KRI signifies that a risk is nearing or surpassing predetermined thresholds, it serves as a trigger to activate corresponding action plans.

Executing these action plans involves following prescribed steps, allocating essential resources, and assigning responsibilities to mitigate the identified risks effectively. Regular progress monitoring ensures that planned actions are underway and that risk mitigation is on track. A key aspect of this integration is the ongoing review and improvement of action plans. Periodic assessments, informed by changing circumstances, fresh insights, or lessons learned, enable adjustments that enhance the effectiveness of these plans. Through this integration, organizations fortify their risk management practices, enhance their decision-making capabilities, and cultivate a proactive stance toward addressing potential risks and vulnerabilities.

Conclusion

Implementing a comprehensive risk management strategy requires the integration of Control Self-Assessment, Key Risk Indicators, and effective Action Plans. Organizations that proactively identify and address risks through these strategies are better equipped to navigate uncertainties, safeguard assets, and achieve their objectives in an ever-evolving business environment.



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6		9			1		4	2
					8	4	2	3
5			2		9			
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8		5	1	4	7	2	3	9
			6	8		1	5	7

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9	5	7	6	2	3	8	1	4
8	6	1	4	7	9	3	2	5
2	4	3	1	5	6	7	9	8
1	7	5	3	9	8	2	4	6
6	8	9	2	4	7	5	3	1
3	9	6	7	8	1	4	5	2
5	2	8	9	3	4	1	6	7
7	1	4	5	6	2	9	8	3

**Answer
of the Previous
puzzle**

Complete the Grid so that every row, column, and every 3 x 3 box contains the digits 1 to 9. Solve the puzzle by logic and reasoning alone, there is no maths involved,

AND

GET THE ANSWER

IN OUR NEXT MONTH EDITION.

INTERESTING FACTS ABOUT CHANDRAYAAN-3

Fact 1: The Satish Dhawan Space Centre in Sriharikota, India, served as the launch site for Chandrayaan-3, the Indian Space Research Organization's (ISRO) third Moon exploration mission.

Fact 2: Based on the knowledge gained from the Chandrayaan-2 mission, significant improvements are anticipated for the lunar mission.

Fact 3: A rover, a propulsion module, and a lander module are all part of Chandrayaan-3. While the PM will be in charge of propulsion and control, the LM will assist in a gentle lunar landing. The rover's duties will include exploring the lunar surface and gathering data for research.

Fact 4: As the first mission to softly land in close vicinity to the lunar south pole—as opposed to all earlier spacecraft, which only landed a few degrees north or south of the lunar equator—Chandrayaan-3 hopes to make history.

Fact 5: The lander and rover were built with the intention of operating for just one lunar day. This equates to roughly 14 days on Earth.

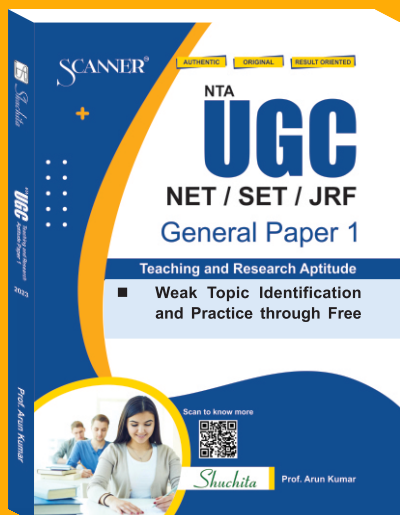
Fact 6: The Chandrayaan-3 mission's "Vikram" lander is named in honor of renowned Indian scientist Vikram Sarabhai.

Fact 7: The rover accompanying the Chandrayaan-3 mission is aptly named "Pragyan," derived from the Sanskrit word meaning "wisdom."

Fact 8: The Chandrayaan-3 spacecraft, which weighs 3,900 kg (3.9 tonnes), will be launched to the Moon by the GSLV Mk III or LVM3 rocket on its fourth mission.

Fact 9: Chandrayaan-3's mission is to study the lunar surface, carry out research, and collect crucial information to better our knowledge of the geology and development of the Moon.

Fact 10: Only the United States, the former Soviet Union, and China have successfully conducted lunar landings to date. India wants to finish fourth.



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UTKARSH KAWTRA

MyHQ's co-founder and CEO is Utkarsh Kawtra. Prior to myHQ, Utkarsh co-founded BloodConnect (bloodconnect.org), India's largest youth-run blood donation project with a team of 200+ and locations in 10+ cities. He has graduated from the IIT Delhi, with a degree in Mathematics and Computing. He has also worked at Opera Solutions where he was responsible for procurement, handling cost-cutting projects for clients across IT and telecom sectors and also worked as an investment analyst for Helion Ventures before joining myHQ, where he assessed B2C start-ups for funding. He was looking to find a solution for the lease issue in commercial real estate is where it all began and possibility of opening co-working spaces. He was then advised to use one of their friends' lounges in Greater Kailash (Delhi) as a daytime co-working location. Without doing any advertisement, they filled the lounge within a month. He observed a variety of users, from a college student who came to study to a freelancer working on projects, from a 5-person start-up that frequently used the space to a venture capitalist who used it for meetings. The creators noticed that this was hitting a

sweet spot of efficiency and providing a lot of value for all concerned stakeholders after observing the many use cases and receiving more requests from other space owners to set this up. Finally, he made the choice to move forward after considering the initial interest. And so myHQ was created. Working on just one location for the first three months, he gradually gained knowledge of the competence required in this industry. He had come to the conclusion that it is less about real estate and more about hospitality, using technology to streamline operations, and creating a community. Although the company's first product was aimed at individuals, over the past several years it has broadened its target market to include Mobile Teams (sales and business development personnel who are always on the move), Start-ups, SMEs, and large corporations seeking private or specialized shared office spaces.

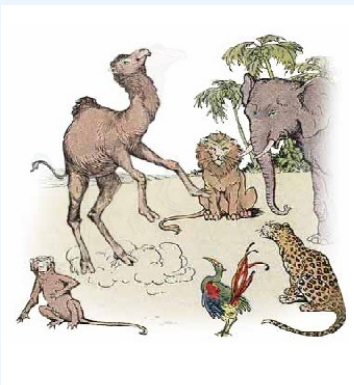


THE MONKEY & THE CAMEL

At a great celebration in honor of King Lion, the Monkey was asked to dance for the company. His dancing was very clever indeed, and the animals were all highly pleased with his grace and lightness.

The praise that was showered on the Monkey made the Camel envious. He was very sure that he could dance quite as well as the Monkey, if not better, so he pushed his way into the crowd that was gathered around the Monkey, and rising on his hind legs, began to dance. But the big hulking Camel made himself very ridiculous as he kicked out his knotty legs and twisted his long clumsy neck. Besides, the animals found it hard to keep their toes from under his heavy hoofs.

At last, when one of his huge feet came within an inch of King Lion's nose, the animals were so disgusted that they set upon the Camel in a rage and drove him out into the desert.



Shortly afterward, refreshments, consisting mostly of Camel's hump and ribs, were served to the company.

Moral: Do not try to ape your betters.

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Warm regards,

Editor

Shuchita Times

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G K Distributers	Bhopal	9893657777	School Book Company	Mangalore	9845497777
Nema Books	Bhopal	9098243020	Student Book Store	Mathura	9359518693
Saraswati Prakashan	Bhopal	7552804190	R.Lal Book Depot	Meerut	9837025253
Books and Books	Bhopal	9826431103	Sterling Book House	Mumbai	9820676266
Padmalaya Book Seller	Bhubaneshwar	9437026922	Parle Book Depot	Mumbai	9869039766
Shreeman Enterprises	Bokaro Steel City	9431379718	Student Book Depot	Mumbai	9821550165
Bokaro Student Friend PVT LTD	Bokaro Steel City	9234606366	Student Agencies India Pvt Ltd	Mumbai	9167290777
Universal Book Store	Chandigarh	9814032212	Vidyarthi Sales Agencies	Mumbai	9930460004
Mohindras The Book Shelf	Chandigarh	9988883233	Book Emporium	Mumbai	9820651516
Sri Ram Law House	Chandigarh	9815844552	Jaina Book Agency	Mumbai	9821040615
C. Sita Raman Book Co.	Chennai	9444011516	Shanti Book Store	Mumbai	9869683745
Ravi Book House	Chennai	9840043086	Vidyarthi Book Depot	Mumbai	9820930375
R.R. Academy	Chennai	9841018072	Sri Ganesh Book Centre	Mumbai	9820957587
RIGHT CHOICE	Chennai	7358470131	The Book Shop	Mumbai	8080592422
Aruna Book Mart	Chennai	9500021242	Jayant Book Centre	Mumbai	9594456333
Surya Book House	Cochin	9847124217	Ashirwad Book Centre	Mumbai	9819690271
V Angamuthu Law Book Seller	Coimbatore	9443383047	Shri Siddhi Vinayak Book Center	Mumbai	7875284237

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Majestic Book House	Coimbatore	9994343334	Shri Laxmi Stores	Mumbai	9819260262
Lakshmi Law House	Coimbatore	9842223419	A C E Tutorials	Mumbai	9987512082
College Book Store	Dehradun	7830977339	MAITRI SALES AND DISTRIBUTORS	Mumbai	9004646440
Ramesh Book Depot	Dehradun	9412058873	Royal Book Depot	Muzaffarnagar	9897677644
Om Vidya Education Books	Dehradun	9897833882	Vidarbha Book Distributors	Nagpur	9225212873
Kisan Lal and Co	Delhi	9910223598	Shanti Law House	Nagpur	9423051947
Shahi Book Depot	Delhi	9811481238	Shanti Book House	Nagpur	9561423322
Pooja Law House	Delhi	9350042870	Rahul Book Centre	Nasik	9881845022
Tarun Traders	Delhi	9871950163	Anmol Book Distributors	Nasik	9325362413
Toppers Law House	Delhi	9560756271	SANJAY S LODHA	Nasik	9422246809
Agrawal Law House	Delhi	9818113759	NEW INDIA BOOK HOUSE	Nasik	9623123458
Durga Electrostate	Delhi	9818777120	Make My Delivery Pvt Ltd	New Delhi	9650806817
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Singhaniya Law House	Delhi	9213168238	Ali Stationery	Pali	9887273949
Usha Book Depot	Delhi	9871144035	India Book Centre	Patna	9431022986
Topper Book Depot	Delhi	9968418755	Malhotra Books	Patna	9304684609
Jain Book Depot Pvt Ltd	Delhi	9810991451	Encash Law House	Patna	9525244000
Sai Book House	Delhi	9711811303	Friends Book Depot	Prayagraj	9451743891
Khandelwal Book Depot	Delhi	9213336682	Darshan Book Depot	Prayagraj	9415059911
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Jain Book Variety	Delhi	9810088791	Sharda Pustak Bhawan	Prayagraj	9415638800
Amar Hind Book Depot	Delhi	9811459110	Sharda Prasad and Sons	Prayagraj	9415780064
Dhanbad Book Store	Dhanbad	9431730522	Shyamji and Sons	Prayagraj	9305631756
Book Corner	Dhanbad	9835934963	Friends Book Center	Prayagraj	9453527691
Jai Bhawani Book Depot	Durg	9827473100	Pragati Book Centre	Pune	9657703149
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Professional Book House	Goa	9673869750	Varma Book Center	Pune	9423585703
Vidyarthi Pustak Mandir	Gorakhpur	9838172713	Ajit Law Book Depot	Pune	9850954972
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NAND BOOK STALL	Gurgaon	9711477524	Vikas Book House	Pune	9921331187
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Dimond Stationers	Haridwar	9358398035	Shah Book Depot	Raipur	9425525675
Laxmi Book Depot	Haridwar	9760033004	Crown Book Depot	Ranchi	9431770109
Raj Kamal Book Centre	Hyderabad	9177121119	Singhai Brothers	Ranchi	9430790656
SIA Publishers and Distributor Pvt Ltd	Hyderabad	9908062032	Malhotra Book Agency	Ranchi	9308090536
Raja Laxmi Book Depot	Hyderabad	9966900069	Munjal Book Depot	Saharanpur	9897400390
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Mahavir Competition Book House	Indore	9827578758
Jain Brothers	Indore	9926636333
Chelawat Book Depot	Indore	9926500362
Khetra Pal Law House	Indore	9827037713
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India Publishing Company	Indore	9893296074
Rahul Book Centre	Indore	7999507800
Vinay Pustak Sadan	Jabalpur	9300126517
Mehta Pustak Bhandar	Jaipur	9829448153
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Jain Book Depot	Jaipur	9314935585
Jain Professional Services	Jaipur	9828332385
Goyal Book Distributors	Jaipur	9414782130
Pioneer Book Shop	Jalandhar	9888459890
Sharda Book Depot	Jamshedpur	9431566455
Singhal Book Co.	Jodhpur	9460589979
Book World	Jodhpur	9829088088
Jain Brothers Book Sellers	Kanpur	9839704638
Kishan Book Depot	Kanpur	9336201958
Sanjay Book Depot	Kanpur	9336226210
Crux Book Shop	Kanpur	9026152126
Bhatiya Stationers And Book Seller	Kanpur	9839962284
Supreme Law House	Vijayawada	9246472080

Book Point	Sambalpur	9438201472
Shraddha Book Depot	Secunderabad	7032333367
Shraddha Books And Stationery	Secunderabad	9849451558
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Mahaveer General Store	Solapur	9422380944
Popular Book Centre	Surat	9825519001
Unique Book Store	Surat	9376891046
Western India Book Corporation	Surat	9825160820
Laxmi Book Depot	Thane	9833218159
Shanti Book Depot	Thane	9892770004
Karias Book Center	Thane	9921848488
BOOK BANIYA	Thane	8286100100
Minerva Books	Thrissur	9895478612
Cosmo Books	Trichur(Trissur)	9846235292
Agasthiar Book Depot	Trichy	9443370061
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Career Management Institute	Valsad	9974624321
Varanasi Law Agency	Varanasi	9918470472
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CYNOSURE OF THE MONTH

Rishabh Sharma

AIR: 3rd CA Final (Jan 2018)
Gurugram, Haryana.



- 1. How do you feel after passing CA Final Examination?**
Out of the Earth feeling! Long fought war has finally been won!
- 2. What all has contributed to this success?**
Hard work (lots of revision), Smart work (ABC analysis/preparation of syllabus) & constant support from family.
- 3. What challenges did you face during your preparation?**
Huge syllabus and social-media distractions.
- 4. How could you cope up with them? How did your coaching/teacher(s) help you?**
Divided whole syllabus into A (most likely to appear on question paper), B (not so likely) & C (very rare chance) and prepared accordingly; Stopped abusing my phone
- 5. Your advice to the aspirant for CA Final Examination.**
Don't stress out and compare your progress with others; Make your plans and follow them religiously; Revise as much as you can!
- 6. Your view about Scanner?**
Personally I haven't used a scanner. But it can come handy as a quick revising tool, once you have comprehensively covered Institute's materials.